





Welcome to the CASOS Summer Institute


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 Institute for
SOFTWARE
RESEARCH

 Carnegie Mellon

Center for Computational Analysis of
Social and Organizational Systems
<http://www.casos.cs.cmu.edu/>

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Goal

Learn:

- Gain a basic understanding of network science
 - social network analysis, dynamic network analysis, ...
- Gain an understanding of the uses of network analytics
- Learn the basic vocabulary
- Develop an understanding of the fundamental measures.
- Develop an understanding of how to interpret network results
- Gain experience using tools for dynamic network analysis
- Understand network analytic toolchains from text to prediction
- Understand network analytics for social media

NOT about programming, data collection, ...

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Overview

- Social Networks and Dynamic Network Analysis
- Focus on ability to use tools
 - Get the data in!
 - Importing, Creating, Cleaning
 - Text Analysis – AutoMap and NetMapper
 - Social Media - Twitter
 - Analyze the data! – ORA
 - Networks – social networks, semantic networks, sensor networks ...
 - Key nodes, Groups, Topology
 - Compare and Contrast
 - Geo-spatial, Trails
 - Dynamics, Over Time analytics and Change Detection
 - Forecast and Predict!
 - Immediate Impact analysis – ORA
 - Near term analysis - ORA (and Construct underneath)
 - Simulation – Construct, ORA Micro-Sim
 - Get the results out!
 - Exporting: CSV, HTML, export to other network tools, pdfs, tiff, ...

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Logistics

- CMU CASOS team
- Get tools on your machine
- On-line
 - Slides
 - Papers
 - Data
 - Tools
- Virtual Reception
- Virtual Poster Session
- Breakouts – see questionnaire each day
- Overall – this has been organized in a “flipped” fashion. All sessions are taped.


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Today

- Overview
- The big picture
- Field history
- How everything fits together
- From social networks to dynamic networks
- Dynamic Network Analysis
 - Key metrics
 - Intro to ORA
 - Groups
 - Importing structured data

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Networks Networks Networks

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Dartmouth 1975

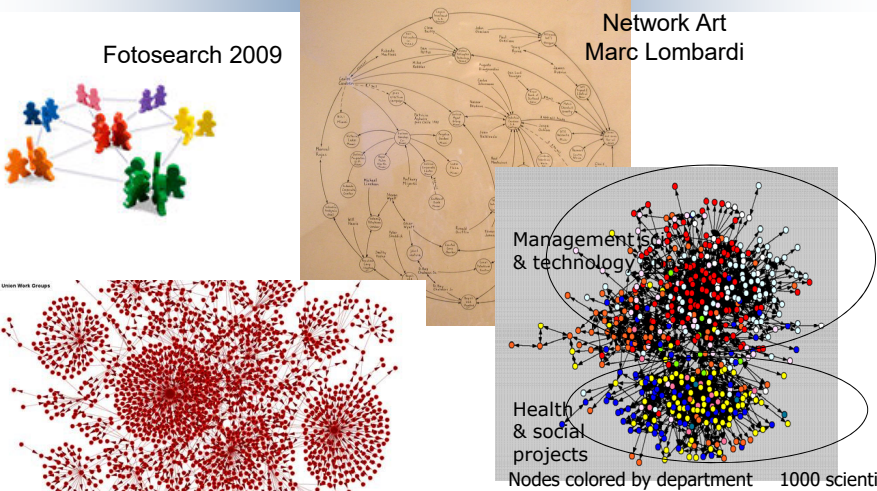


MSSB Social Networks Symp., Hanover, N.H., Sept. 18-21, 1975

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Networks!



Fotosearch 2009

Network Art
Marc Lombardi

Management, IS, & technology

Health & social projects

Benghazi Twitter Network 2012 – Kathleen M. Carley et al.

Nodes colored by department – 1000 scientists
Thanks to Steve Borgatti 2004

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Social Networks / Network Science Fast-Growing Scientific Area

- In past 40 years growth has been exponential
- Popular culture
 - Games, plays, television
 - Forbes, Fortune, NY Times
- Business Practitioners
 - New concepts, tools for management consultants
 - New organizational forms; knowledge management
 - New applications such as search technologies
- Academia
 - Multiple fields from linguistics to AIDS research to political science to sociology to computer science
- Government
 - Multiple applications including counter-narcotics, counter-terrorism, command and control

6 Degrees of Separation

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Social Networks

A **social network** is a description of the social structure at a particular point in time in terms of the actors (e.g., individuals or organizations) and the links among them

A **social network** indicates the ways in which the actors are connected through various social familiarities ranging from casual acquaintance to close familiar bonds.

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Networking

Networking: the process of building, maintaining, pruning, and using your communication network

Principles:

- Develop access to useful information
- Develop a base of operations (power)
- Create opportunities for information confirmation
- Inhibit the flow of negative information

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Definitions From the NRC

- Social Network
 - The network of people to people, organizations to organizations mapping who knows, works with, communicates with whom
 - E.g., the data in facebook, the Enron email corpus, the NGO alliance for disaster response
- Social Network Analysis
 - The process of analyzing a social network and identifying key actors, groups, vulnerabilities and redundancies, and changes in these
- Social Network Analysis Tools
 - The set of tools, technologies, metrics, models and visualization techniques used for social network analysis – includes data extraction tools, link analysis, statistical techniques, and graph theory techniques
- Social Network Theory
 - The set of theories for forecasting, reasoning about, understanding how the social network forms, is maintained, evolves and the role of social networking tools, media, stress, etc. in effecting the emergence of, utilization of, management of and change in the social network
- Social Networking
 - The process of creating, maintaining, altering your network and using your network to gain resources or influence, mobilize activity, etc.
 - E.g., the process of twittering and blogging
- Social Networking Tools
 - A set of computational techniques that enable individuals and groups to engage in social networking, and to monitor and interact with their "ego" social networks i.e., the set of others with whom they are connected and the connections among those
 - E.g., facebook, twitter

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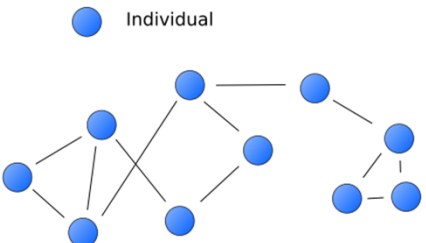
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Traditional Social Network Analysis

- Social network analysis [SNA] is the detection, tracking and analysis of links (social relations and flows) between people, groups, organizations, computers or other information/knowledge processing entities.
- The nodes in the network are the people and groups while the ties show how the nodes are linked.

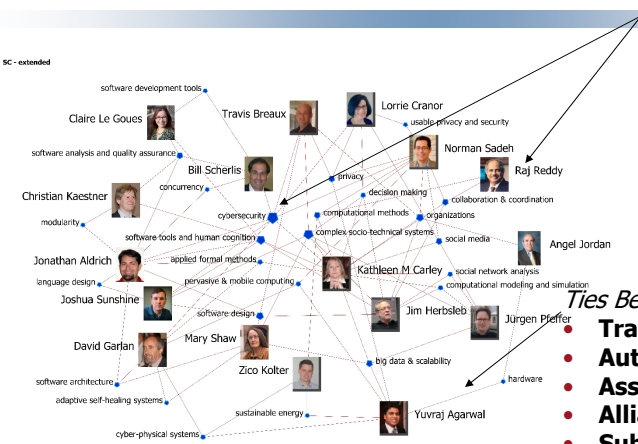


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Networks are Ubiquitous



Nodes

- People
- Topics
- Units of action
- Countries
- Hashtags
- Departments
- Resources
- Ideas or Skills
- Events

Ties Between Nodes (links)

- Transfer of resources
- Authority lines
- Association or affiliation
- Alliance
- Substitution
- Proximity
- What do you do
- Who do you like

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Connect & Dis-Connect the Dots!

	Degree	Betweenness	Closeness
1	0.417 Mohamed Atta	0.334 Nawaf Alhazm	0.571 Mohamed Atta
2	0.389 Marwan Al-Shehhi	0.318 Mohamed Atta	0.537 Nawaf Alhazmi
3	0.278 Hani Hanjour	0.227 Hani Hanjour	0.507 Hani Hanjour
4	0.278 Nawaf Alhazmi	0.158 Marwan Al-Shehhi	0.500 Marwan Al-Shehhi

Figure 3 Trusted Prior Contacts + Meeting Ties [shortcuts]

CASOS Standard Social Network Measures

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Why is Network Analysis Important

- Networks gives precise formal definition to aspects of the socio-cultural-technical-political environment
- Relations constrain and enable behavior
 - Organization’s inter-organizational position controls access to resources and information
 - Manager’s perception of inter-organizational network influences alliance decisions such as mergers and joint ventures, maneuvering of supply chain
 - Individual’s position in network influences chance of promotion
 - Networks affect the flow of rumors, adoption of new technology, disease spread, ...
 - Employee networks influence: giving, hoarding, creating, influencing or accumulating information, resources, power... and so organizational behavior
 - Managers use social networks...for knowledge management, early warning, control, outreach, planning, make decisions under uncertainty
 - Topology of routers, electrical grid, internet backbone, ... affect dispersion of viruses and response; facilitate or degrade detection, survivability ...

Expertise involves building more densely connected information and transactive knowledge networks

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So – why is this hard?

- The Network
 - Vast quantities of data
 - Multi-mode – people, events, etc.
 - Multi-plex – many connections e.g. financial and authority
 - Geo-temporal
- The Information
 - Intentional misinformation – e.g., aliases
 - Inaccurate information – e.g., typos
 - Out-of-date information
 - Incomplete information
 - Inconsistent information
 - Varying levels of resolution in spatially and temporally
- Dynamic
 - Learning
 - Recruitment
 - Attrition
 - Daily activity...

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Setting the Context

1940's & before

Graph Theory
 Anthropology
 Sociology
 Organization Theory
 Communication
 Bibliometrics
 Electrical Grid
 Router topology
 Economics

Traditional Social Network Analysis
 Simulation
 Agent technology
 Machine learning
 Relational Databases
 Computer Science
 Big Networks
 Data Science
 Graphical Models

Computer Visualization
 Forensics
 Traditional Link Analysis
 Modern Link Analysis
 Network Statistics
 High Dimensional

Text Analysis
 Physics
 Text Mining
 Dynamic Network Analysis
 The "new" network science
 Network Statistics
 High Dimensional

Simulation
 Agent technology
 Machine learning
 Relational Databases
 Data Mining

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Evolutionary Themes

1940's & before

Small Networks
 Animal Networks
 Groups
 Social
 Ties
 1 Mode
 Graphs

Organizations
 People
 Organizations
 Animals
 Semantic
 Events
 Statistics
 Communication

Big Networks
 DNA
 Herds
 Neural Images
 Communities
 Topics
 Inferred
 Graph Algorithms
 Heuristic
 Dynamic
 Sensor
 Social media
 Mass Media email
 Snow Ball Sampling

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What is Dynamic Network Analysis?

- The study of how entities are constrained and enabled by the relations among them and the process effecting change in these relations
- Combines social networks analysis, link analysis, multi-agent modeling, machine learning, graph theory, and non-parametric statistics
- Complex Meta-Networks: multiple networks, multiple types of nodes, multiple relations
- Key Issues: Scalability, Robustness, Flexibility, Error
 - Relations among nodes are flexible and vary in strength and certainty
 - Node membership may be questionable
 - Networks may be large 10^6 nodes
 - Classes of data may not be discoverable

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Dynamic Network Analysis

- *The Network Perspective*
 - *It's not just the elements (composition) of a system, but how they are put together*
 - *non-reductionist, holistic*
- What are networks and how do you analyze them?
- Social Network Analysis, Link Analysis, Network Text Analysis, Dynamic Network Analysis
- Network Elites
- Groups and clustering
- Consensus and networks
- Network Topology
- Compare and contrast networks
- Network dynamics
- Network Visualization

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Where are Dynamic Network Analysis Models Used

- Designing adaptive teams
 - Command and Control, organizational teams
- Evaluating organizational structures and changes like downsizing
 - E.g., hospitals, health departments, Medical Informatics
- Estimating effectiveness and adaptability of new structure
 - E.g., SSG – Comcargru, Army Unit of Action, CPOF (IRAQ), FAA
- Estimating size, shape and vulnerabilities in organizational designs and covert networks
 - E.g., NASA, Counter-terrorism, drug, terrorist, tax-avoiders
- Network management and IT intervention/effectiveness analysis
 - E.g., NASA, Knowledge Wall in JTF, supply chains, various companies
- Impact analysis of actions
 - E.g. Dark networks, spreading fake news,
- Deterrence
 - E.g., weaponized biological or chemical attacks, global cyber
- Identifying key actors and emergent groups
 - E.g., Counter terrorism, Health Units, Merchant Marine, Aviation
- Prevention and intervention
 - E.g., IRS tax avoidance interventions

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Key Issues In Assessing Network Data

- Scalability
 - Networks may be large 10⁶ or 10⁷ nodes and sparse
 - Network may be moderate in size but extremely dense
 - And, there are multiple types of nodes
- Robustness
 - Missing data is common
- Flexibility
 - Relations among nodes are flexible
 - Relations among nodes are time variant
 - Relations among nodes vary in strength
- Error
 - Relations among nodes vary in certainty
 - Node membership may be questionable
 - Classes of data may not be discoverable

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Typical Mainstream Data Structure

Variables
(attributes)

	Age	Gen	Education	Income	State
1001	28	0	< highschool	28,000	PA
1002	35	1	highschool	54,000	MA
1003	26	0	< highschool	26,000	MA
1004	40	1	Bachelors	65,000	MA
1005	24	0	highschool	27,500	PA
1006	55	1	Ph.D.	82,800	PA
1007	31	1	Ph.D.	73,000	MA
1008	M	0	highschool	33,500	PA
...					

Cases
(individuals)

Analysis consists of correlating attributes, regression, anova
 ...

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Network Data Structures

Adjacency matrices

Friendship

	Jenny	Martin	Chloe	Ramesh
Jenny	-	1	1	0
Martin	1	-	0	1
Chloe	0	0	-	1
Ramesh	0	1	1	-

Shared Concepts

	Jenny	Martin	Chloe	Ramesh
Jenny	-	5	35	21
Martin	5	-	3	24
Chloe	35	3	-	3
Ramesh	21	24	3	-

Incidence matrix

	Shared Friendship Concepts	
Jenny-Martin	1	5
Jenny-Chloe	1	35
Jenny-Ramesh	0	21
Martin-Chloe	0	3
Martin-Ramesh	1	24
Chloe-Ramesh	1	3

- The "case" is the dyad or pair of actors
- Values assigned to pairs of actors
- Relations are "attributes" i.e. variables
- Multiple relations are recorded for the same pair of actors

Note – Network data violates standard statistical assumptions i.e., that cases are iid

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Dynamic Network Data

Time 1

Friendship

	Jenny	Martin	Chloe	Ramesh
Jenny	-	1	1	0
Martin	1	-	0	1
Chloe	0	0	-	1
Ramesh	0	1	1	-

Shared Concepts

	Jenny	Martin	Chloe	Ramesh
Jenny	-	5	35	21
Martin	5	-	3	24
Chloe	35	3	-	3
Ramesh	21	24	3	-

Time 2

Friendship

	Jenny	Martin	Chloe	Ramesh
Jenny	-	0	1	1
Martin	1	-	0	0
Chloe	1	0	-	1
Ramesh	1	0	0	-

Shared Concepts

	Jenny	Martin	Chloe	Ramesh
Jenny	-	10	40	30
Martin	10	-	3	24
Chloe	40	3	-	3
Ramesh	30	24	3	-

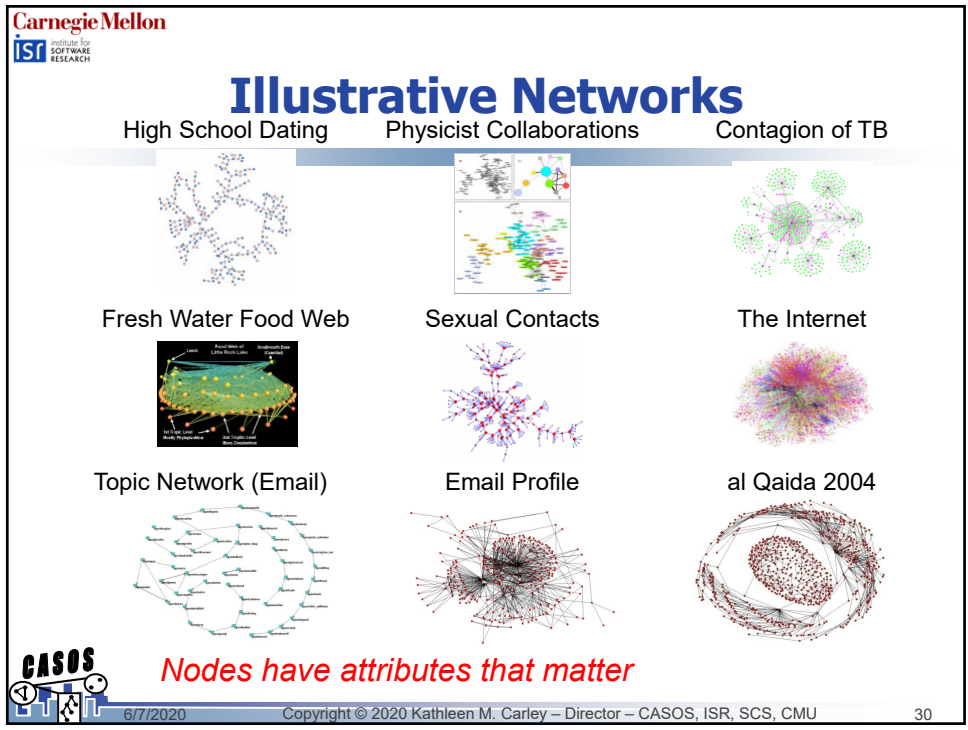
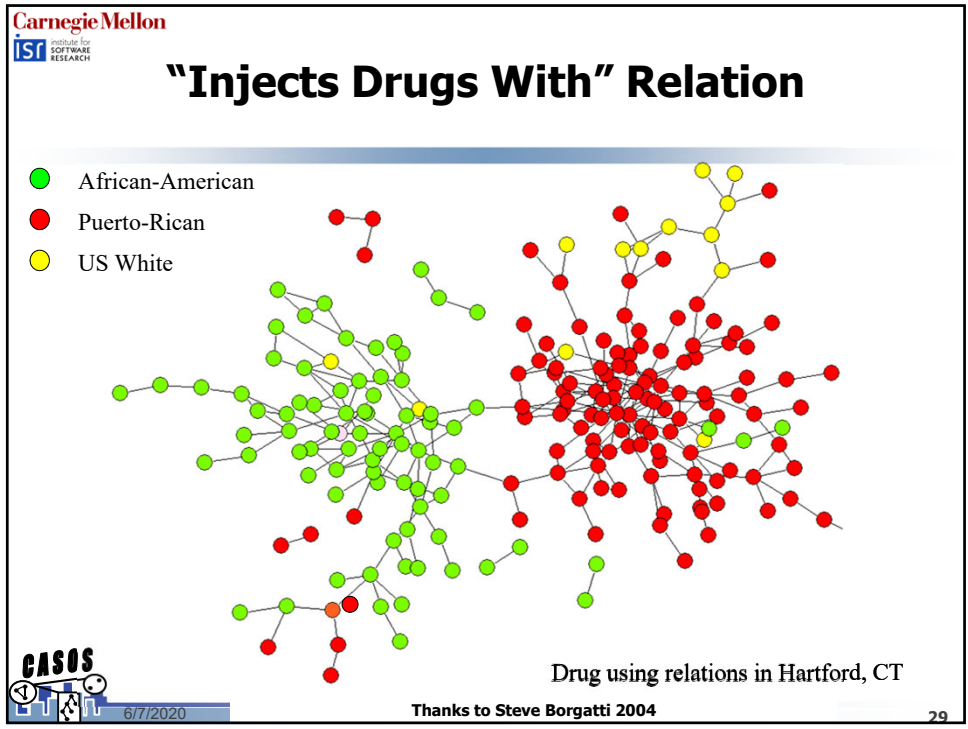
- Meta-Network
 - Multi-mode (different kinds of entities)
 - Multi-Link (different kind of connections)
 - Multi-Level (different aggregations)
- Connecting
 - Who, what, how, why, when where
- Often available as trails
 - E.g. who was where when
 - Co-presence becomes interaction data

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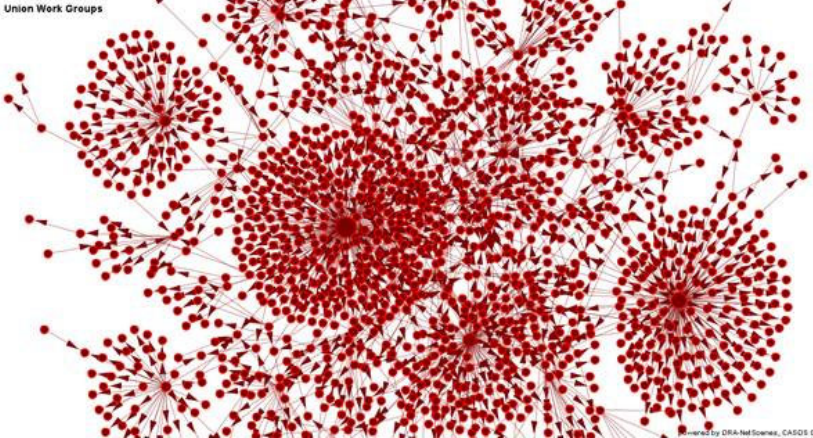




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Twitter Example - Benghazi

Union Work Groups



Powered by DRA-NetScience, CASOS Center @ CMU

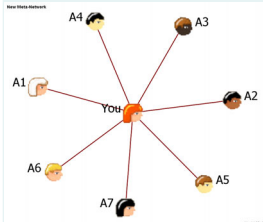
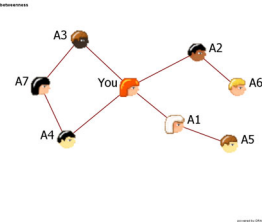
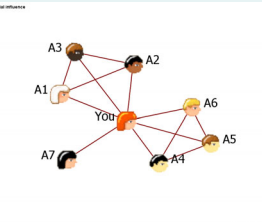
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Some Nodes Stand Out

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Network Effects

Access	Control of Flows	Influence
		
<p>The more people you are connected to the more you can know</p>	<p>The more you are on the path between people the more you can control</p>	<p>The more you are connected to others who are connected to each other the more influence they have on you and you on them</p>

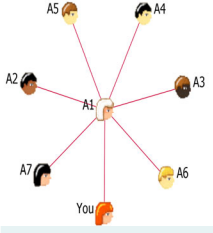
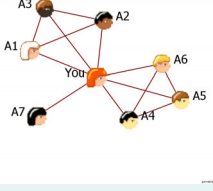
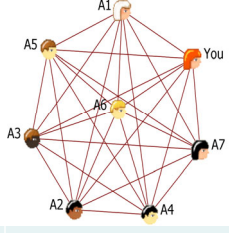
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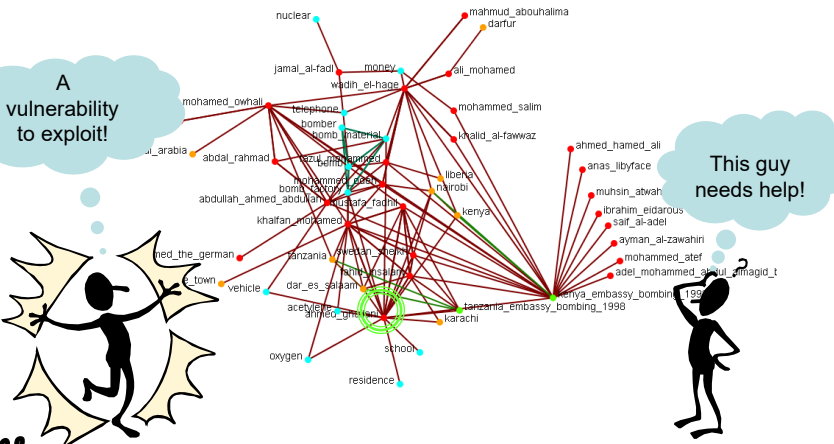
Influence on You Network Effects

Super Spreader	Constraint	Echo Chamber
		
<p>You are more likely to get information/resources from a super-spreader</p>	<p>The more you are between multiple groups the more constrained your actions</p>	<p>The more you are connected to others who are connected to each other the more influence they have on you</p>


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Network Analysis Enables Management and Disruption



A vulnerability to exploit!



This guy needs help!



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Non-Lethal Targeting

Low value for Disruption

High value for Information

Max Disruption
Betweenness Centrality

Resource Broker

Max Information
Closeness Centrality

Numerical values of node importance based on network structure

Exclusivity/Specialization

- Target differentiation
- Objective targeting
- Faster
- New insights

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Organizations are Formal Relations

hierarchy

```

graph TD
    You[You] --> A1[A1]
    You --> A2[A2]
    A1 --> A3[A3]
    A1 --> A4[A4]
    A2 --> A6[A6]
    A2 --> A5[A5]
    A3 --> A7[A7]
            
```

- Lines of Authority
- Information passes up
 - With information loss
- Commands pass down
 - With intent loss
- Lateral communication is for coordination
- This information is codified
 - E.g. organizational charts, doctrine ...

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Organization's have Formal and Informal Structures

Formal

hierarchy

powered by ORANetScapes

Informal

social influence

powered by ORANetScapes

Each person is embedded in many networks

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Two Ways to Think About Networks


<p>What it means for the individual</p> <ul style="list-style-type: none"> • Your position in the network impacts: <ul style="list-style-type: none"> – Promotions – Access to information and resources – Health – Beliefs and voting behavior – Etc. 	<p>What it means for the organization</p> <ul style="list-style-type: none"> • The network topology of the group impacts: <ul style="list-style-type: none"> – Efficiency – Resiliency – Speed with which information diffuses – Performance caps – Points of vulnerability
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Ego Network



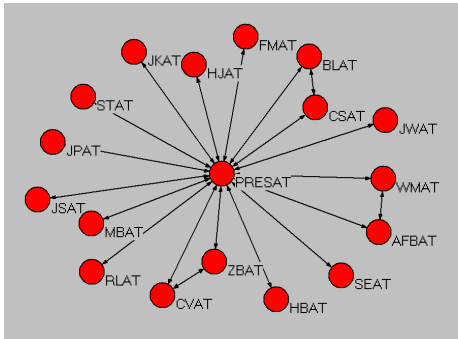
- Ego – the node you are examining
- Alters – the nodes directly connected to ego
- The set of ties directly to/from ego to/from an alter
- + (sometimes) the set of ties among ego’s alters

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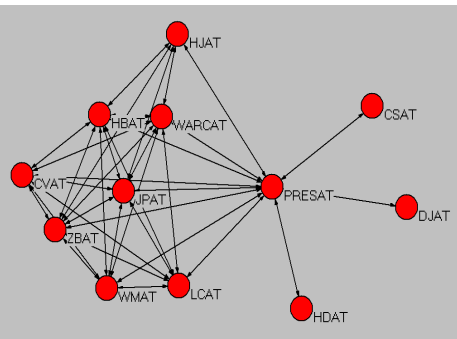
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1-mode ego network

Carter Administration meetings



Year 1



Year 4

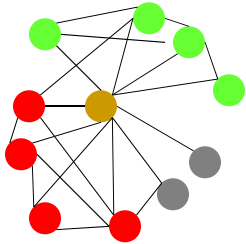
CASOS 6/7/2020 Data courtesy of Michael Link 40



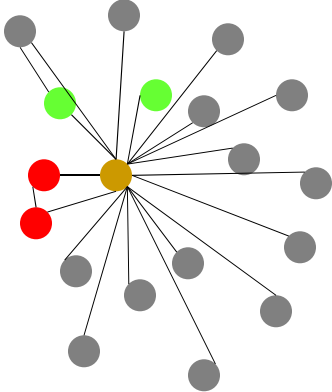
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Drug Networks

Normal Person



Cocaine User



● Family

● Work

● Friend

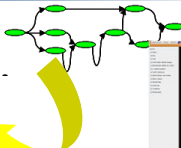
People with Different Roles have Different Networks

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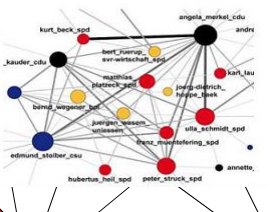
We pull out – the Meta-Network

WHAT:
Tasks
Events




WHERE:
Location

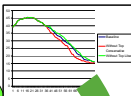





HOW:
Resources,
Knowledge



WHY:
Beliefs



WHO:
People,
Teams
Organizations



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Meta-Network: multi-mode, multi-plex, multi-level

	People	Expertise	Activities	Locations
People	Social Network	Knowledge Network	Assignment Network	Presence Network
Expertise		Information Network	Needs Network	Availability Network
Activities			Precedence Network	Happenings Network
Locations				Border Network

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Sphere of Influence

- All ties to/from ego and the connections among the associated nodes in any meta-network
- Extension of ego net idea to meta-network
- Level = the selection path length allowed between an ego and alters in defining the size of the sphere
 - E.g., level 1 – all nodes one away from ego and the connections among them - typical ego net
 - E.g., level 2 – all nodes two away from ego and the connections among them

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From Ego Networks to Spheres of Influence

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How to Influence

- Who are they connected to
- What groups are they in
- What do they know
- What resources do they control
- What activities are they involved in

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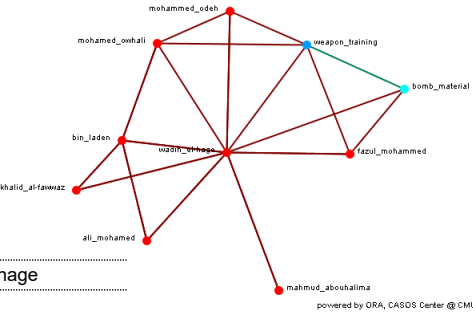


How to Influence

ORA:
Sphere of
Influence


Node Type	Size	Percent
agent	8	+50%
knowledge	2	+50%
location	2	+3%
resource	1	+25%
task	1	+20%

Name	Value
alias	wadih_hage
hostility_level	1
joined_al_qaeda	1989
left_al_qaeda	1998
nationality	lebanese
nationality_relation	hostile
nyi	prosecutor
source_date	2006-05-10
suspected_terrorist	yes



Most similar other –
jamal al-fadil

powered by ORA, CASOS Center @ CMU



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Network Analysis 101

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Network Analysis

- Derives from graph theory
- Set of measures on graphs or networks
- Graph - binary matrix
- Network - weighted matrix

Adjacency Matrix	Diagram
0 1 0 1 0	0 2 0 5 0
1 0 0 1 0	1 0 0 1 0
1 0 0 0 1	1 0 0 0 7
0 0 1 0 1	0 0 8 0 1
0 1 1 0 0	0 2 4 0 0
<i>Graph</i>	<i>Network</i>

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Terminology

- **Node**
 - entity, <person>, dot, point, actor
- **Tie**
 - relation, link, edge, connection, <friendship>
 - vary in strength (weight), direction, type, confidence (another weight)
- **Caveat: 80-90% of work/measures uses binary data**

0 1 0 1 0		0 2 0 5 0	
1 0 0 1 0		1 0 0 1 0	
1 0 0 0 1		1 0 0 0 7	
0 0 1 0 1		0 0 8 0 1	
0 1 1 0 0		0 2 4 0 0	

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Terminology

- **Mode** – types of nodes (number of entity classes)
 - Traditional SNA uses 1 mode data (sometimes 2)
 - Traditional Link analysis uses multi-mode
- **Multi-plex** – types of links
 - A multi-plex data set has multiple relations among nodes of the same mode/entity class
 - Most SNA data sets of single plex
 - Traditional Link analysis uses multi-plex data
- **“Way”** means dimensions: rows, columns, levels, etc.
 - Most SNA data sets are 2-way (row by column)
 - Most over time data sets are 3 way (1 matrix per time)
- **Meta-Network**
 - A set of networks defined over multiple entity classes, both multi-mode and multi-plex
 - Can be multi-way also
- **E.g., 3-way, 1-mode, single-plex**
 - Perceived social networks (CSS)
 - CSS – cognitive social structure
 - Each person gives their perception of who knows whom
 - Transactive memory of social relations
- **E.g., 3-way, 3-mode, multi-plex**
 - Transactive memory (over actors, knowledge, tasks) for existent and desired relations

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Terminology

- R_{ij} means i sends relation R to j , i is row and j is column
- A tie is defined as existing if $R_{ij} \neq 0$
 - *Caveat: most work does not differentiate a missing tie from a known non-existent tie*
- Symmetry
 - This is defined about the diagonal
 - A network is symmetric if $R_{ij} = R_{ji}$

0 1 0 1 0	0 1 1 1 0	Symmetry achieved by Union of R_{ij} and R_{ji}
1 0 0 1 0	1 0 0 1 1	
1 0 0 0 1	1 0 0 1 1	
0 0 1 0 1	1 1 1 0 1	
0 1 1 0 0	0 1 1 1 0	

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Conventions

- Most measures assume the diagonal is 0
- If multiple types of ties, they are typically binarized, summed, and re-binarized
 - Binarization typically uses a $>$ mean or in top third rule
- Many measures assume data is symmetric
 - Let R' be the new matrix and R the original
 - Strong agreement (local aggregation)
 - $R'_{ij} = R'_{ji} = 1$ if either R_{ij} & $R_{ji} = 1$
 - Weak agreement
 - $R'_{ij} = R'_{ji} = 1$ if either R_{ij} or $R_{ji} = 1$
- Only square matrices are analyzed
 - Common: Drop columns for nodes for which there is missing information
 - Alternative: Include columns but fill with 0's
 - Alternative: Assume missing data is random and fill it to reflect the average


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 **Network Measures – Analysis Levels**

- Network (complete graph) level
 - E.g., density
 - Is it easier to disrupt a cellular or hierarchical structure?
 - Use: Characterizing topology, comparing groups, high level change
- Dyadic level
 - E.g., frequency
 - Is there are pattern that money launderers follow?
 - Use: Locating trails
- Node level
 - E.g., centralities
 - Who has the power?
 - Use: Identifying key actors, events, resources ...

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 **Individual v. Network Level**

- Individual behaviors are not independent of the network within which the behaviors occur.
- Individual network position is not independent of the network structure – being central in a centralized network is different than being central in a decentralized network.

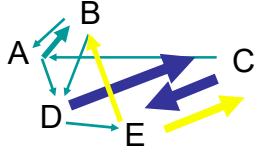
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Key Graph Theoretic Concepts

- Directed –versus- undirected
 - Directed – commands
 - Undirected – works with
- Strength
 - Frequency of interaction
 - Distance
- Adjacency
 - Equivalent matrix
- Walk; length
 - Unrestricted; number of ties
- Path
 - Do not repeat a node
- Trail
 - Do not repeat a tie
- Distance
 - Shortest path (geodesic)



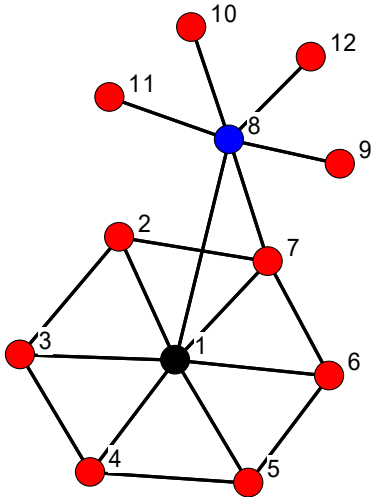
0	2	0	5	0
1	0	0	1	0
1	0	0	0	7
0	0	8	0	1
0	2	4	0	0

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FLOW: Walks, Trails, Paths

- Path: can't repeat node
 - 1-2-3-4-5-6-7-8
 - Not 7-1-2-3-7-4
- Trail: can't repeat line
 - 1-2-3-1-7-8
 - Not 7-1-2-7-1-4
- Walk: unrestricted
 - 1-2-3-1-2-7-1-7-1
- But – different things flow differently through networks
 - Gift process
 - Currency process
 - Transport process
 - Postal process
 - Gossip process
 - E-mail process
 - Infection process
 - Influence process



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Flow Terminology

- Path the set of nodes and edges needed to get from one node to another
 - Paths for B
 - BA, BD, BDC, BDCE ...
- Path length
 - The number of steps/links
 - Popularly known as degree – 6 degrees of separation
 - BA 1, BDC 2, BDCE 3
- Cycle – a path that crosses the same node
 - BDCEB
- Distance between two nodes is the length of the shortest path (aka geodesic)
- Shortest path
 - The path between two nodes that has the fewest links

0 1 0 1 0
1 0 0 1 0
1 0 0 0 1
0 0 1 0 1
0 1 1 0 0

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Ego Nets

- Ego Network
 - All ties to/from ego and the connections among the associated nodes in a two-way, single mode, single plex data set
 - *Be careful – some authors only use the ties to/from B*
 - *Nora – finds these limited ego nets*
 - By convention – typically only used for actor or organization entity classes

0 1 0 1 0
1 0 0 1 0
1 0 0 0 1
0 0 1 0 1
0 1 1 0 0

B's ego Net

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Network Analysis 201

- Meta-Network
- Applications
- Dynamic Network Analysis

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Meta Network Approach to Organizational Representation

	People	Knowledge	Resources	Tasks	Organizations
People Relation	Social Network <i>Who knows who</i>	Knowledge Network <i>Who knows what</i>	Capabilities Network <i>Who has what resource</i>	Assignment Network <i>Who does what</i>	Work Network <i>Who works where</i>
Knowledge Relation		Information Network <i>What informs what</i>	Skills Network <i>What knowledge is needed to use what resource</i>	Needs Network <i>What knowledge is needed to do that task</i>	Competency Network <i>What knowledge is where</i>
Resources Relation			Substitution Network <i>What resources can be substituted for which</i>	Requirements Network <i>What resources are needed to do that task</i>	Capital Network <i>What resources are where</i>
Tasks Relation				Precedence Network <i>Which tasks must be done before which</i>	Market Network <i>What tasks are done where</i>
Organizations Relation					Inter-Organizational Network <i>Which organizations link with which</i>

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SNA Insufficient

- Centralities
 - Communication
 - Degree – most connected
 - Betweenness – most paths
- Exclusivities
 - Expertise
 - Knowledge – special expertise
 - Task – special experience
- Demands/Loads
 - Roles
 - Cognitive demand – emergent leader
 - Workload

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Figure 3 Trusted Prior Contacts + Meeting Ties [shortcuts]

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Metrics come in Modes!

- 1 Mode Metrics
 - E.g. all centralities
 - Assumes network is square – and rows=columns e.g. social network
- 2 Mode Metrics
 - E.g. all redundancies
 - Assumes you have two types of nodes e.g. agents by events
- N Mode Metrics
 - E.g. cognitive demand
 - Assumes you have N types of nodes e.g. entire meta-network

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Two-Mode Data

- “Indirect” Connection
 - Co-Publishing, memberships in clubs, boards of companies
 - Events
- Shared ...
 - Knowledge, Resources
 - Tasks, Locations

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Structural Analysis

- Overall Process
- Tools
- Applications

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The Overall Network Analysis Process

Get the Data Analyze & Visualize Forecast

NetMapper *ORA CONSTRUCT

The Basic Work Flow

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Text Mining to Extract Networks

Analyst: Coding Settings

- Network Text Analysis --- Encode links between words in texts and construct network of linked words
- Content Extraction (a.k.a. Content Analysis)
- Semantic Network Extraction (a.k.a. Mental Model Analysis)
- Meta-Network Extraction (a.k.a. Structural Analysis)
- Belief Extraction (a.k.a. Context based Sentiment Analysis)

CUES

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Example Text Files

Hisham Al Hussein
... the Philippine government booted the second secretary at Iraq's Manila embassy, Hisham Al Hussein, on February 13, 2003, after discovering that the same mobile phone that reached his number on October 3, 2002, six days later rang another cell phone strapped to a bomb at the San Roque Elementary School in Zamboanga.

Abu Madja and Hamsiraji Ali
That mobile phone also registered calls to Abu Madja and Hamsiraji Ali, leaders of Abu Sayyaf, Al Qaeda's Philippine branch.

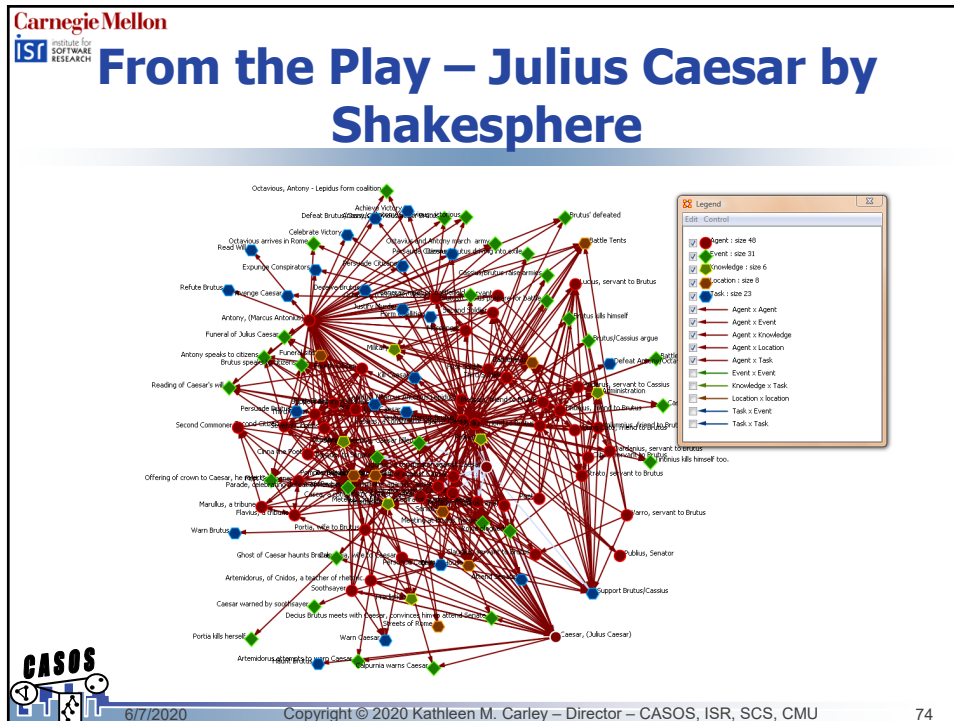
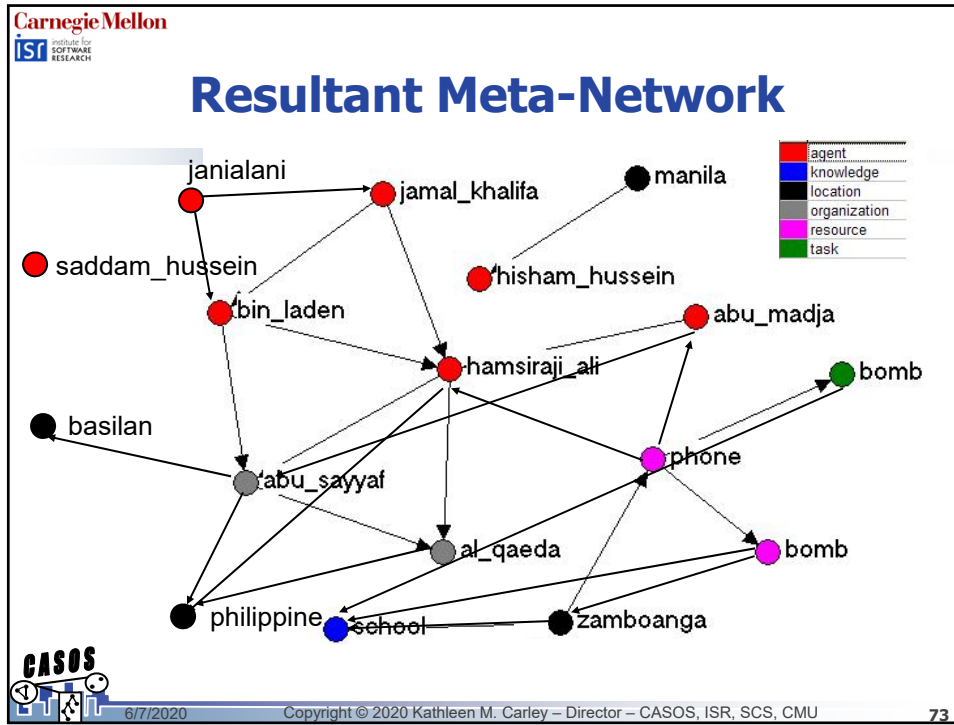
Abdurajak Janjalani
It was launched in the late 1980s by the late Abdurajak Janjalani, with the help of Jamal Mohammad Khalifa, Osama bin Laden's brother-in-law.

Hamsiraji Ali
... Hamsiraji Ali, an Abu Sayyaf commander on the southern island of Basilan, bragged that his group received almost \$20,000 annually from Iraqis close to Saddam Hussein.

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Data to Model – D2M

- Converting texts to networks is now easier to do following the D2M approach
- Key 1: Each text is separate and a DyNetML will be created from it – use ORA to union and assess
- Key 2: Following D2M you will create a unified named entity and generalization thesauri and use these to process all texts
 - AutoMap contains tools to suggest ontological categories
 - As you develop thesauri – you save and reuse – and so don't have to re-classify later

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STEP 2 – Cleaning the Corpus

- Cleaning of data
 - Removal of navigation, headers and footers (information not pertinent to the article)
 - Remove non textable files
 - E.g. remove maps/scans
 - Converted PDF to .txt
 - Most but not all can be converted with CASOS tool
 - Convert RTF to .txt
 - Currently semi-manual process
- Semi-automatic cleaning of the corpus which is done manually (optional) and automatically
 - Involves the entire corpus as a whole not individual texts
 - Removed word wrapping
 - Run automated cleaning

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STEP 3 - Deduplication

- Deduplication
 - Removal of repeated articles
 - Reduces the number of files and allows a more compact analysis
 - Near Miss procedure is best
- Performed Once
- Time depends on number of texts and length
- No deduplication was done on SNARC data as all files unique

Illustration of Impact of typical Deduplication - Number of texts before and after deduplication applied only to Sudan data

Sudan	Number before	Number of after
text	32613	18309
concepts	88260	83150
Average frequency per concept	197.417879	88.15785929


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Illustration of Impact of Deduplication: Note Deduplication Can Impact Importance of Concepts

Top 10 Concepts Before and After Deduplication - Sudan

Before			After		
Concept	Count	%	Concept	Count	%
Valencia	1141455	6.55	Valencia	853691	11.65
conflict_task	867688	4.98	conflict	585801	7.99
nanuque	500411	2.87	republic_of_the_sudan	332082	4.53
ampere	448679	2.88	conflict_task	207738	2.83
republic_of_the_sudan	385560	2.21	wilayat_darfur	153976	2.1
wilayat_darfur	344036	1.97	political	113992	1.56
valence_task	178629	1.03	Sudanese	94010	1.28
ner_population	178059	1.02	Khartoum	72409	0.99
faouzi_ben_mohamed_be_ahmed_a	172782	0.99	valence_task	62440	0.85
badou	152547	0.88	environment	60138	0.82

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STEP 4 – Automated Text Cleaning

- Removed stand-alone numbers
- Removed extra space
- Fixed common typos
- Removed extra white space
- Expanded contraction and abbreviations
- Removed individual letters not in names
- Converted British to American spelling
- Pronoun resolution
- Converted common hyphenated forms and non-hyphenated to common form e.g. Major-General and Major General
- Generalization using standard plus the named entities
- Removed noise words
- Ran standard ngram conversion

This can be done with AutoMap

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Additional Aspects of Automated Text Cleaning

Text preparation: a completely automatic process

- Creation of a thesauri of stemmed and non-stemmed version of nouns and verbs
 - Detensing: Reduce all verbs to their present tense
 - Depluralization: Eliminates the plural form and reduces it to its base form
- Apply an n-gram thesauri to convert multi-words to single concepts
- Delete noise/stop words
 - Prepositions
 - helping verbs
 - verb of being
 - remaining pronouns

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Illustrative Results for Impact of Specialized Stemmers

Number of concepts after depluralization			
	Original	After	Percentage
Sudan	97492	85758	87.96%
Catnet	24743	22091	89.28%
Singapore	5073	4452	87.76%

Number of texts nouns and verbs before and after depluralization and detensifying				
	Nouns Before	Nouns After	Verbs Before	Verbs After
Sudan	28488	23680	12006	6763
Catnet	7693	6838	4754	3223
Singapore	1677	1445	1213	816

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Step 5 – Named Entity Identification

- Extraction and Identification of named entities:
 - Tag by part of speech
 - Identify proper nouns and n-grams that are proper nouns
- Result: thesauri of named entities
- Prior study showed that human processing time reduced by 80% to 99% by using this approach

Number of Named Entities					
	Texts	People	Organizations	Locations	Events
SNARC	265	33,210	5,523	2,807	120

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STEP 5 – Includes Ontological Cross Classification and Thesauri Construction

- Apply standard thesauri and ontological categories
- Applying the standard thesauri converts all multiple-concepts words into a single word/concept already classified
- Ontological classes are suggested using
 - Parts of speech and statistical regularities

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Step 6: Named Entity Resolution

- At the same time that the named entities are extracted a meta-network is extracted.
- Named Entity list
 - Contains all concepts/ngrams guessed to be people, organizations, locations, events with best guess
- Meta-network
 - Contains all people, organizations, locations, knowledge, events, activities, resources, beliefs based on existing standard thesauri
 - The specific people, organizations, locations and events in this are viewed as "vetted"
- The vetted list is removed from the named entity list and the vetted class is used
- Humans then go through the remaining named entities to classify those that make sense
- Step 5 and 6 are repeated as needed
- End result is a vetted meta-network

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Illustrative Results from Named Entity List Before Resolution

conceptFrom	conceptTo	metaOntology
up missions targeting taliban leaders	up_missions_targeting_taliban_leaders	agent
distribute new	distribute_new	agent
main office california office 1899 l street	main_office_california_office_1899_l_street	location
pay afghan	pay_afghan	agent
military commander	military	organization
once u	once_u	agent
peace press washington	peace_press_washington	agent
david katz	david_katz	agent
david kilcullen	david_kilcullen	agent
david lachapelle	david_lachapelle	agent
david lanz	david_lanz	agent

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ORA

ORA: a DNA statistical analysis tool for locating patterns and identifying vulnerabilities

- Organized by function not measure; e.g.,
 - Key Entity Report
 - Group Locator Report
- Import/Export tools
- Linkage to mysql
- Visualization components
- Batch, web, thick-client
- Can handle large 10⁶ networks quickly

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ORA

- Network analytic and visualization toolkit
- Statistical, graph-theoretic and visual analytics for complex network data
 - Special tools for analyzing and visualizing dynamic networks
 - Special tools for geo-enabled network analysis and visualization
 - Supports 1-mode, 2-mode and meta-network calculations
- Illustrative functions for social networks or link analytic data
 - Ability to identify groups, key nodes, hidden links, critical locations
 - Ability to identify patterns of interest
 - Ability to visualize networks (2D and 3D), visualize change and network dynamics, visualize networks on maps, visualize network attributes by region (e.g., precinct level statistics)
 - Ability to analyze topics, topic groups, and identify changes in topics
- Often referred to just as ORA

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ORA in Operation

Node Name	Airport	IATA	Country	IATA	IATA	Longitude
ABQ	Albuquerque	USA	ABQ	35.09132	-106.01519	
ACT	Waco Regional	USA	ACT	31.411298	-97.231532	
ADW	Adams Co.	USA	ADW	31.32722	-82.349192	
ALB	Albany City	USA	ALB	42.748119	-73.892979	
AMA	AnnArb/Str	USA	AMA	36.219192	-83.259192	
ATL	William B. Ho	USA	ATL	33.64044	-84.428941	
AUS	Austin Bergs	USA	AUS	30.19192	-97.668941	
AZO	Kalamazoo C.	USA	AZO	42.214875	-85.532935	
BAK	Franklin D. R	USA	BAK	41.338875	-72.882128	
BHM	Birmingham	USA	BHM	33.562944	-86.751948	
BOS	General Bost	USA	BOS	40.647995	-89.193935	
BNA	Memphis	USA	BNA	35.12192	-89.95192	
BOS	Logan	USA	BOS	42.36192	-71.00192	
BTV	Burlington	USA	BTV	44.41192	-72.66192	
BWI	Baltimore	USA	BWI	39.17192	-76.66192	
CAE	Columbus	USA	CAE	32.88192	-82.88192	
CHS	Charleston	USA	CHS	33.64192	-79.98192	
CRP	Crater	USA	CRP	42.214875	-85.532935	
CLF	Chattanooga	USA	CLF	35.12192	-89.95192	
CLL	Chattanooga	USA	CLL	35.12192	-89.95192	

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ORA Visualization

Death Star

NodeL

Trail Analysis

Heat maps

Change detection & Fourier analysis

Network Visualization

- Network analytics
- Network visualization 2D & 3D
- Big Data > 2 mil nodes
- High dimensional networks
- Semantic networks
- Geo-spatial network analytics
- Dynamic network analytics & visuals
- Covert group detection & hidden networks
- Social media analytics
- Key actors
- Community detection
- Compare & contrast networks
- Team assessment
- Advanced graphics
- Designed to interoperate with other tools
- Extensive help & support

Actor Analysis & Trails

Networks maps

Jane Doe

Recommended next steps

- Bone Densitometry
- Pulmonary Function Test
- Failed follow-up is likely to result in
- Emergency

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ORA does Dynamic Network Analysis

- Trends for metrics
- Trends for nodes
- Through time visualization
- Comparative statistics for two time periods
- Forensic change detection
- Fourier analysis for pattern of life assessment and anomaly detection
- Immediate impact assessment for network change
- Near term forecasting for network change

CHANGE IN KEY ENTITIES REPORT

This report shows the change over time of the actors that score the highest in selected measures.

Potentially Influential (betweenness centrality)

Impact of Isolation Strategy on Performance for Cellular Network

Agency

Time

Leader

Central

Random

Consider for (1210)(6)(47) (entity prominence)

Consider for (1210)(6)(47) (entity prominence)

Consider for (1210)(6)(47) (entity prominence)

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ORA does Geo-Enabled Dynamic Network Analysis

- Complex "meta" networks
 - who, what, where, how, why and when
- Key Features
 - Network visualization
 - Network analytics
 - Key actor, location, idea ...
 - Network dynamics
 - Network comparison
 - Change detection
 - Trend analysis
 - Path identification
 - Link inference
 - Trail analysis and visualization (who was where when)
 - Pattern analysis
 - Extraction of patterns of particular importance in law enforcement such as working cells

Node and link attribute assessment

Rank	Node	In-degree	Agents
1	0.1382	1343	652
2	0.1376	1336	496
3	0.1375	1376	87
4	0.1368	1361	412
5	0.1358	1348	502
6	0.1354	1346	273
7	0.1339	1338	244
8	0.1335	1335	625
9	0.1333	1333	829
10	0.1309	1309	9

Rank	Node	In-betweenness	Agents
1	0.004844	24647.21	284
2	0.0050423	17020.64	48
3	0.00423446	15600.13	302
4	0.00407018	15217.8	276
5	0.0048423	13688.2	315
6	0.004441	13133.8	415
7	0.004448	13068.1	412
8	0.0040441	12048.41	302
9	0.0050518	9489.12	272
10	0.0050522	7422.78	152

Agents 286, 652, 97 repeatedly rank in top three in the measures.

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Using Constraints to Set Strength of Links has Practical Consequences

Regular

- Louisville
- Nashville
- Houston
- Albuquerque

Betweenness

- Louisville
- Albuquerque
- Tucson
- Atlanta

Geo-Network Measures Improve focus

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Metrics and Grouping Capabilities

- Over 200 metrics
- Key node
 - Centralities
 - Loads
 - Redundancies
- One-mode, two-mode and meta-network metrics
- Grouping algorithms
 - Concor
 - Newman-Girvan
 - Fog
 - Johnson-hierarchical
 - Louvaine
 - Leiden
 - Spectral
 - MDS
 - LDA
 - LSA

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Other Features

- Matrix algebra techniques
- Stylized network generation
- Supports editing for
 - Nodes
 - Edges
 - Node attributes
 - Network attributes
- Metrics organized into workflow reports
- Extensive help
- Quick-start guide
- ORA google groups

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Interoperability & Data Control


- Data entry
 - Import wizard
 - Direct entry through visualizer
 - Ability to import from many packages
 - E.g. ucinet, i2, mysql, csv, tsv, tweettracker, blogtracker
 - Any csv, tsv, or json file can be imported
- Export visualization in multiple formats e.g. .png, gif ...
- Ability to generate maps for ArcGIS, google-earth, NASA Worldwind
- Data output in HTML and CSV
- Data editing, cleaning, anonymization and manipulation capabilities
- Companion tools for processing texts and twitter data

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Identify: Who are the Key Players? Or Locations, Resources ...



Agents **286, 652, 97** repeatedly rank in top three in the measures.

In-the-Know
(total degree centrality)

Rank	Value	Unscaled	Agent
1	0.181	181	652
2	0.176	176	286
3	0.175	175	97
4	0.165	165	412
5	0.158	158	502
6	0.154	154	273
7	0.139	139	246
8	0.115	115	615
9	0.111	111	829
10	0.109	109	8

Potentially Influential
(betweenness centrality)

Rank	Value	Unscaled	Agent
1	0.0988664	24667.2	286
2	0.0705427	17600.4	97
3	0.0625256	15600.1	502
4	0.0609523	15207.6	829
5	0.0548627	13688.2	652
6	0.0542421	13533.4	615
7	0.0524498	13086.2	412
8	0.0410645	10245.6	501
9	0.0306578	7649.12	273
10	0.0305522	7622.78	552

Drilling down...

*ORA's **Key Entity Report** shows 3 agents critical to operations.

Narrow our focus from set of interstitial members to small group of leaders.

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Assess: How are they organized?

FOG (Fuzzy Group Clustering) shows suspicious entities organized into 5 groups w/shared members.

—————

Interstitial members are likely to contain coordinators & leaders

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Illustrative Problems

Gang Interaction

- Two gangs are in the regions
- Recent reports suggest they are working together
- Potential problems
 - Increased drug trafficking
 - Coordinated response to law enforcement activity
 - More dangerous
- *What is the connection?*
- *Who is connecting them?*

Targeting

- Which individual or group to isolate to achieve maximal effect
- How to influence
 - Are there important connections
- Who to target (vulnerabilities)
 - What groups or individuals stand out
- What is the immediate effect of a COA
 - On Diffusion, Performance, Leadership

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Dynamic Network Analysis Locates Effective Single Strike Target

Commander's Choice (in the news) Model Choice

Figure 1: Notional: Terrorist network before isolation of critical actor. Fragmentation: 0 – This is a single unified organization. Diffusion: 0.93 – Messages and resources passed from actor to actor can move quickly.

Figure 2: Notional: Terrorist network after isolation of critical actor. Fragmentation: 0.71 – Now there are many isolated sub-groups. Diffusion: 0.26 – Messages or resources are passed from actor move slower.

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Are Two Critical Actors Linked? Path Finder

tariq_al-fadli

mohammed_atta

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Real-world Win! – The Context

- Training Tulsa Police Department Special Investigations Division and Oklahoma Bureau of Narcotics
- Unknown to the CASOS team, the gang unit of a major-city police force had evidence of drug supply-chain that indicated some abnormal cooperation between two dissimilar street-gangs
- Law enforcement had no leads on who was the connection
- The CASOS team was demonstrating ORA
 - to a few officers
 - utilizing a small sample of data from the departments live arrest and surveillance database

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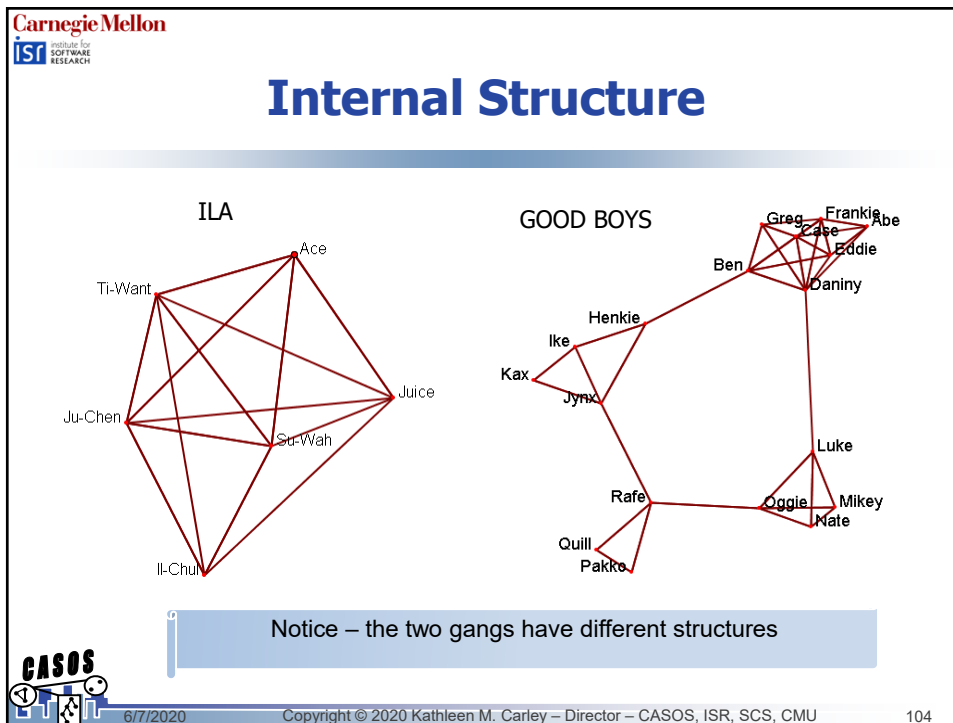
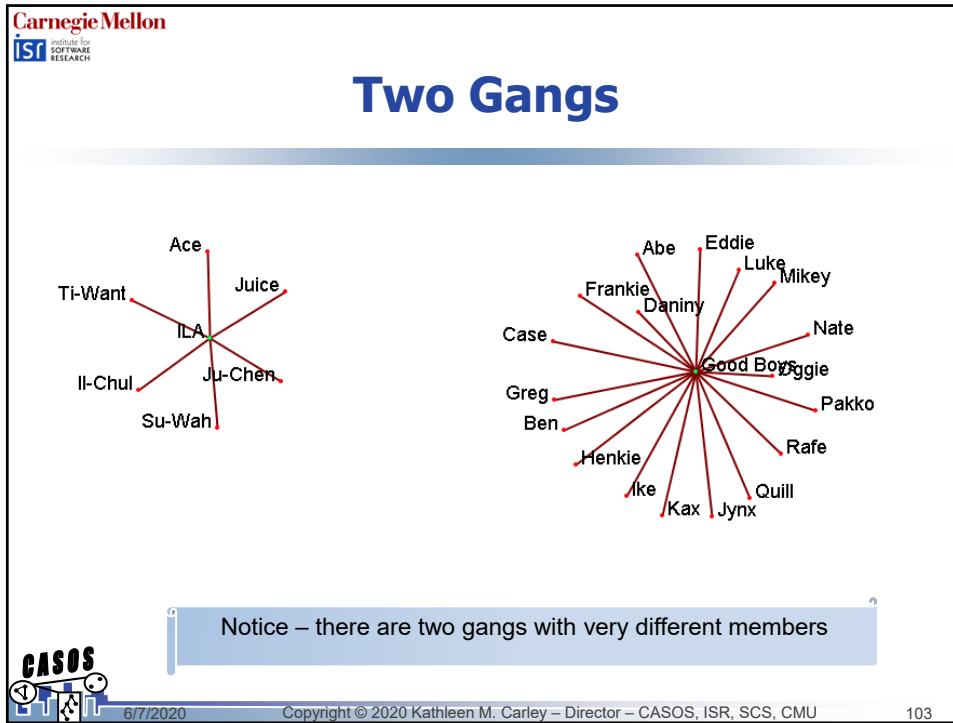
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Real-world Win! Event!

- During the demonstration of ORA's pathfinder feature
 - Officers asked the CASOS team to show the path between two gangs
- Voila!
 - Using ORA a human connection between the two gangs was quickly found
 - This human had not been readily-apparent to the officers
 - But the information was buried in their database
- The investigating officer was called into the room to see the newly discovered finding
- This first link noticed proved to be useful!
- In addition
 - Other links have been found in follow-up analyses
 - Gang investigators from his Special Investigations Division are following these additional leads

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Are the gangs connected? Yes!

```
graph LR; ILA --- Juice; Juice --- Frankie; Juice --- Greg; Frankie --- GoodBoys[Good Boys]; Greg --- GoodBoys;
```

The Connector!

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Change in Networks

Natural Evolution

Recruitment

Learning Introduction

Isolation

Intervention

- Change Detection – ORA
- Comparison – ORA
- Change in “keyness” – Metric Dynamics - ORA
- Immediate Impact – ORA
- Near term Impact – ORA-Construct

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Change Detection - Objective

How can we quickly identify changes in social networks subject to a specified risk of false alarm?

AI Qaeda Data
(Based on Sageman, 88-04)

Graduate Students
(Email over 24 weeks, 07)

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AI-Qaeda Application

The control chart signals a change in the network in 2001.

	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004
Closeness	0.0027	0.003	0.0028	0.0028	0.0031	0.003	0.0032	0.0034	0.0024	0.0015	0.0004
Z	-0.8729	1.0911	-0.2182	-0.2182	1.7457	1.0911	2.4004	3.7097	-2.8368	-8.7287	-15.9299
C+	0	0.5911	0	0	1.2457	1.8368	3.7372	6.9469	3.6101	0	0
C-	0.3729	0	0	0	0	0	0	0	2.3368	10.5655	25.9955
Signal	0	0	0	0	0	0	0	1	0	0	0

Most Likely Estimate of the change point is 1997:

- Re-establish base in Afghanistan
- Bright Star '97 cut short
- Feb '98 Islamic Front
- Embassy bombings in '98

1997 was a critical planning year for AI-Qaeda

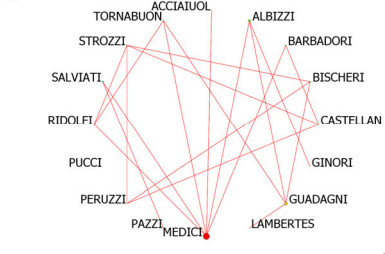
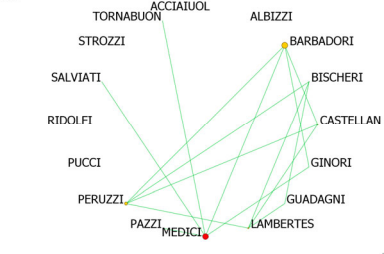
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Compare and Contrast

- Marriage ties
- Banking ties
- Nodes sized by betweenness and colored by degree
- Nodes sized by betweenness and colored by degree

Use Tiles in ORA visualizer to Show Differences

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Simple Comparison – Node Level

File Edit View Favorites Tools Help

Google Search Share Bookmarks Translate More Sign In

Total Degree Centrality

Individuals or organizations who are 'in the know' are those who are linked to many others and so, by virtue of their position have access to the ideas, thoughts, beliefs of many others. Individuals who are 'in the know' are identified by degree centrality in the relevant social network. Those who are ranked high on this metrics have more connections to others in the same network. The scientific name of this measure is total degree centrality and it is calculated on the agent by agent matrices.

If the node of interest has a higher than normal value (greater than 1 standard deviation(s) above the mean) the row is colored red. The row is green if the node is within 1 standard deviation of the mean. Finally, the row is colored blue if the node has a lower than normal value (less than one standard deviation(s) below the mean).

Show 10 entries

Rank	Agent	Value	%Diff to Case 2	Agent	Value	%Diff from Case 1
1	MEDICI	0.400	+16.67%	MEDICI	0.333	-20.00%
2	GUADAGNI	0.267	-50%	BARBADORI	0.267	-50%
3	STROZZI	0.267	+100%	LAMBERTES	0.267	+75%
4	ALBIZZI	0.200	-100%	PERUZZI	0.267	+25.00%
5	BISCHERI	0.200	+0%	BISCHERI	0.200	+0%
6	CASTELLAN	0.200	+0%	CASTELLAN	0.200	+0%
7	PERUZZI	0.200	-33.33%	GINORI	0.133	+50%
8	RIDOLFI	0.200	+100%	GUADAGNI	0.133	-100%
9	TORNABUON	0.200	+66.67%	PAZZI	0.067	+0%
10	BARBADORI	0.133	-100%	SALVIATI	0.067	-100%

Showing 1 to 10 of 16 entries

Min: 0 Max: 0.400 Mean: 0.167 Std.dev: 0.097


Min: 0 Max: 0.333 Mean: 0.125 Std.dev: 0.113

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Forecasting



The "Holy Grail" is forecasting




Lots of Data: Use it!

- Social Kinetic Theory – that groups, not people, are predictable using statistics
- Tomorrow is not like Today

Data Mining

Logics of Adaptation

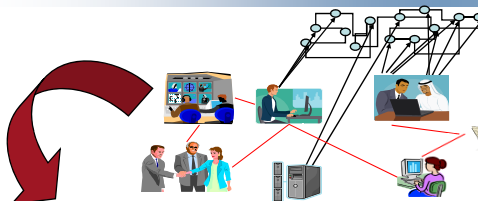
- Social Quantum Theory – that the logic of individual adaptation drives social change
- Result: statistically informed adaptive model




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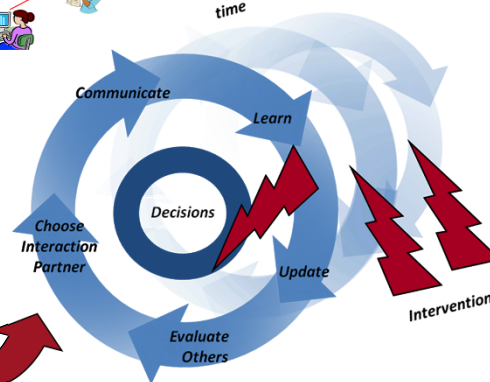
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Dynamics





	People	Knowledge	Tasks
People Relation	Social Network <i>Who knows who</i>	Knowledge Network <i>Who knows what</i>	Assignment Network <i>Who does what</i>
Knowledge Relation		Information Network <i>What informs what</i>	Needs Network <i>What knowledge is needed to do that task</i>
Tasks Relation			Precedence Network <i>Which tasks must be done before which</i>





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Social Dynamics due to Learning

- Implicit link
 - seen together
 - common sources
 - seniority
- Explicit link
 - information exchange
 - learned from each other
 - mentoring
- When meeting a new person
 - Infer expertise based on implicit links
 - Baseline for trust
 - Social shakeout occurs as you move from implicit to explicit links

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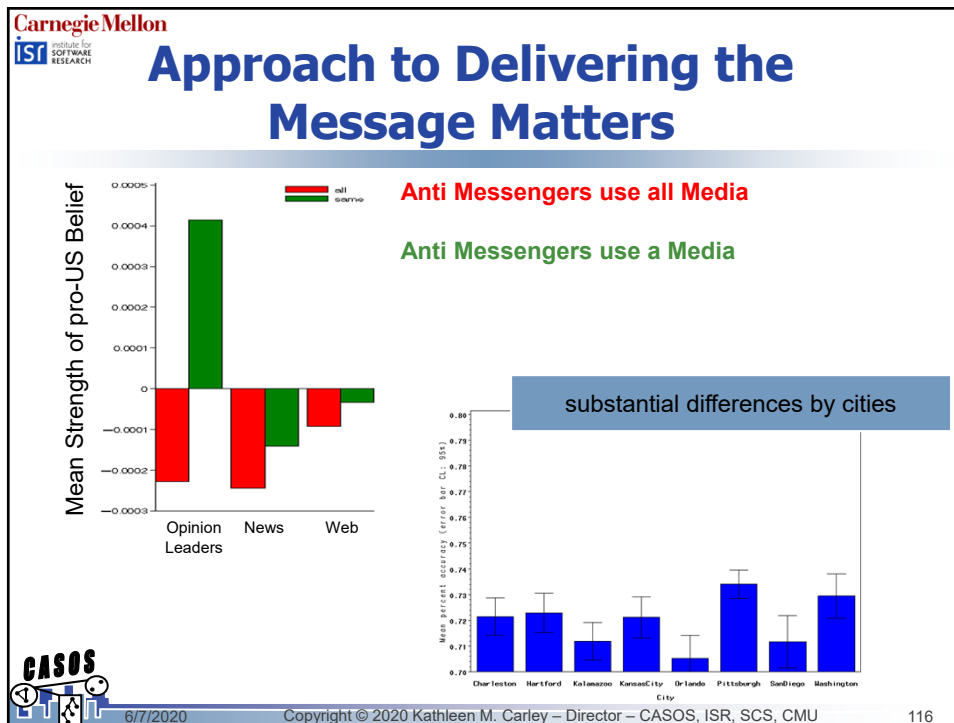
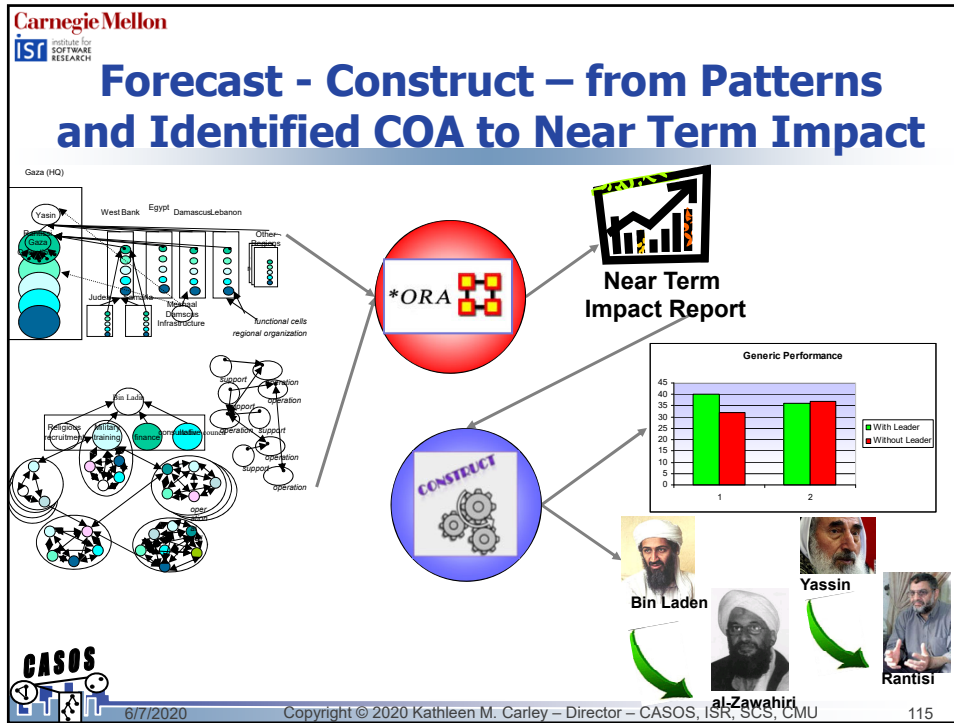
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Rates of Adaptation

	People	Expertise	Activities	Locations	
People	<i>Learning Based</i>				Fast
Expertise					
Activities	<i>Social-Technological Based</i>				Slow
Locations					

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However, edge inference based on meta-network theories is better!

- Type 1:
 - Predicted no edge but there is an edge
- Type 2:
 - Predicted an edge but there is no edge

But – no theory is great – Type 2 twice as likely as type 1

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Interaction Style: Need for Communicative Ease - Homophily

- Relative similarity = how much i shares with j divided by how much i shares with all others
- AK_{ik} is knowledge network
 - Knowledge network is agent by knowledge (“facts”)
- Expected interaction based on relative similarity

I = max number of agents
K = max number of ideas, facts, pieces of knowledge

$$RS_{ij} = \frac{\sum_{k=0}^K (AK_{ik} * AK_{jk})}{\sum_{j=0}^I \sum_{k=0}^K (AK_{ik} * AK_{jk})}$$

$$\text{Cutoff} = \sum_{i=0}^I RS_{ij} / (I * (I - 1))$$

If $RS_{ij} \geq \text{Cutoff}$ the Expected interaction = 1
 else 0

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Relative Similarity - Why

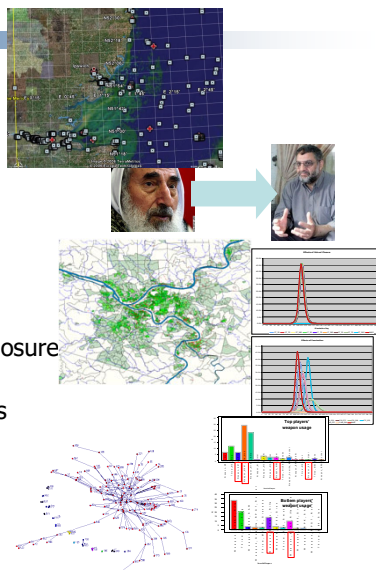
- Similarity: individuals tend to interact with those whom they deem to be more similar to themselves
 - Comfort
 - Ease of interaction
 - Ease of access
 - Common language
 - More effective for getting information
 - Shared expectations about reciprocity
- Relative: individuals judge similarity relative to others
 - There is a comparison group
 - There is a generalized other

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Example Applications

- Public Health – Reorganization
- Service Science – Designing new teams
- Sociology of Science – Citation networks
- Organizational performance – Enron
- Merchant marine vessels – piracy
- Counter-narcotics – marijuana traffic
- Counter-terrorism – Emergent leaders and adaptation
- Pandemic Influenza – Intervention – school closure doesn't work
- Literature – The structure of plays and movies
- Aviation – Critical airports
- Medicine – Team designs to prevent falls
- Health – Coordinated care
- MMOGs – Many ways to succeed



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